

“The mission of Tyndale Seminary is to provide Christ-centred graduate theological education for leaders in the church and society whose lives are marked by intellectual maturity, spiritual vigour and moral integrity, and whose witness will faithfully engage culture with the Gospel.”

Semester, Year	SPRING/SUMMER, 2025
Course Title	LEADERSHIP DEVELOPMENT
Course Code	LEAD 0510 1A/2A
Date	From May 5, 2025 to July 27, 2025
Delivery Format	ASYNCHRONOUS ONLINE
Class information	The course is web-based asynchronous with no fixed class time.
Instructor Contact Information	Clint Mix, DMin Email: cmix@tyndale.ca
Office Hours	By appointment only.
Course Materials	Access course material at classes.tyndale.ca or other services at Tyndale One . Course emails will be sent to your @MyTyndale.ca e-mail account only.

I. COURSE DESCRIPTION

Seeks to develop biblical-theological, historical, and cultural understandings of leadership in the church, ministry organizations, and the marketplace. Students will gain insight into their leadership potential, gifts, values, preferences, style, and skill levels. They will grow in their ability to think and respond as leaders in whatever settings they serve. Students will implement their understanding of leadership and reflect on those implementations.

II. LEARNING OUTCOMES

At the end of the course, students will be able to:

- Evaluate theological doctrines and biblical texts concerning leadership, empowerment, servanthood, Appreciative Inquiry, the mission of God, and the nature of the church
- Assess significant works in church and organizational leadership, distilling approaches to be appropriated in their own leadership context
- Formulate growth in their mission, personality type, spiritual gifts, leadership skills, and Emotional Intelligence

- Employ a process for facilitating communal discernment of God’s mission for a church or mission/ministry/marketplace organization
- Demonstrate adaptive leadership skills necessary to lead a church or ministry organization towards participating with God in his mission
- Apply the course material, in a team setting to an actual ministry challenge

III. COURSE REQUIREMENTS

A. REQUIRED READING

It is strongly encouraged that you follow the reading schedule outlined in this syllabus.

Cooperrider, David L., and Whitney, Diana. [Appreciative Inquiry: A Positive Revolution in Change](#). Berrett-Koehler Publishers, 2005. ISBN 13: 978-1-57675-356-9

Haley Barton, Ruth. [Pursuing God’s Will Together, a Discernment Practice for Leadership Groups](#). Intervarsity Press, 2012. ISBN: 978-0-8308-3566-9

Heifetz, R., and M. Linsky. [Leadership on the Line: Staying Alive through the Dangers of Leading](#). Harvard Business School Press, 2002. ISBN 9781422105764

Lencioni, Patrick. [The Advantage: Why Organizational Health Trumps Everything Else in Business](#). Jossey-Bass, 2012. ISBN: 978-0-470-94152-252795

McNeal, Reggie. [Practicing Greatness: 7 Disciplines of Extraordinary Spiritual Leaders](#). Jossey-Bass, 2006. ISBN 13: 978-07879-7753-5

B. SUPPLEMENTARY / RECOMMENDED READING AND TOOLS

Tyndale recommends [STEPBible](#) – a free and reputable online resource developed by Tyndale House (Cambridge, England) – for word searches of original-language texts, as well as for topical searches, interlinear texts, dictionaries, etc. Refer to the library for other [online resources for Biblical Studies](#).

C. ASSIGNMENTS AND GRADING

1. Graded Forum Activity: (Units 4-11). Due: Weekly as Outlined Below. Value: 30%

Discussion forums are a key aspect of this course. They are your opportunity to wrestle with the relevant chapters under consideration and to share your ideas with your peers and participate in the evolving group consensus.

Each week, there will be teaching units to watch and discussion questions to which you will respond. You will also be asked to respond to other students’ postings. In addition, there will

be a few minor assignments included in this grade that will provide the basis for some of the forum activity.

Forum posts will be broken into three self-explanatory categories.

- All Class Forum
- Small Group Forum
- Small Group Forum Major Post

Students are expected to answer all posts in all units. While most of the grading will come from the interactions with the Small Group Forum Major Post, grades will be deducted for any missing posts.

Posting grades for Units 1-3, and 12 are given only a “C” completion, or “0” grade. If the work is not completed the “0” will factor into overall posting grade.

Students are expected to stay current. A major part of the learning that takes place in online courses is the interactions with your classmates. The earlier in the week you post, the more interaction your posts will receive. Those who fail to post every week will be responded to in a manner consistent with the student handbook. If students miss three weeks of posting, they will be given a failing grade for the course.

After unit two, students will be divided into groups. (Note that the small group forum work starts with unit four). Each group is responsible for sharing their opinions on a given question with the class. Each student is expected to make a useful contribution, either in the form of opinions proffered, critical engagement, relevant contribution from a key secondary source, or responses to comments from the group.

You can expect to spend about two hours in the discussion forums every week and to contribute an initial response to the discussion questions, plus other (a few to several) meaningful and constructive responses to the group. You can plan your activity according to the following schedule:

- Day 1 (Monday) – Review the discussion question and use this to focus your reading. Begin the unit and you may want to respond to some of the minor forum questions.
- All forum questions need to be responded to by Sunday midnight.
- Day 2 (Tuesday) – The assigned student will post their initial response to the major discussion forum by midnight EST.
- Days 3 – 5 (Wednesday-Friday) – Group members respond to the initial major forum post.
- Days 6-7 (Saturday-Sunday) – The student who crafted the initial post will draft a summary response.
- Day “8” (Monday) – The Professor posts a summative response and provides individual grades. Students can respond to the summation.

Students will participate exclusively in weekly small-group discussion forums during weeks 4 to 11 of the course. The groups will be assigned randomly before week 3 of the course and will consist of three to four students in each (for groups of three 'official discussions' are only required on 6 of the 8 weeks, the professor will endeavor to have an initial post for the 3 students to work with on the remaining two weeks). The duration of each discussion will be one week.

These small groups will also be your Action Learning Project (ALP) Groups. The ALP assignment will be explained below. The weekly format will be as follows:

- **Small Group Major Post:** Each week (for Units 4-11) there will be a Small Group Major Post Discussion Topic related to teaching theme of the week. This writing topic is contained in the "Small Group Major Forum Post."
- **Student Response (Paper) to the "Small Group Forum Major Post."** As pre-determined by the Small Group (it will be the same as your Action Learning Project Group – ALP) **one student** from each group will be responsible for posting a short academic paper in
- The response (short academic paper) should be approximately 700-1000 words in length (2-3 pages double spaced) and must be **posted by 11:59 pm on Tuesday** of the given week (best done as a .PDF document).
- Students can post directly in the Small Group Forum; however, it is encouraged that you create a .pdf file and attach the paper to the forum by clicking the "Advanced" button which is next to the "Post to forum" and "Cancel" buttons.
- Each student will be responsible for two Small Group Major Post Papers during the 8 weeks of the discussion forums (Units 4-11). The group members will decide among themselves who is responsible for which Major Post.
- It is best to collaboratively decide on a schedule as soon as your groups have been assigned toward the end of week 2. Given the brevity of these Major Post Papers (700-1000 words), it is recognized that they cannot address all aspects of the weekly topic in detail.

Feedback to the Small Group Major Post Paper: after the Small Group Forum Major Post Paper has been posted, the **remaining members** of each group are required to post constructive feedback **by 11:59 pm (EST) on Thursday** of the same week. The feedback should focus primarily on issues of content (rather than style) but may address clarity of expression or logical coherence etc. The feedback to the Small Group Forum Major Post Paper should clearly identify the following.

- 2 specific affirmations identifying positive elements or strengths in the Small Group Forum Major Post Paper.
- 2 specific suggestions for enhancing the Small Group Forum Major Post Paper. Examples include:
 - Providing an alternative point of view
 - Indicating a way to further strengthen an existing argument

- Providing an additional argument or point of view that would enhance the student response
- Giving additional examples or concrete illustrations where they are relevant to question etc.)
- Response to the Small Group Forum Major Post Paper (Further Instructions):
 - The length of the response posts should be 200-250 words (one page double spaced)
 - They should be placed in the “Message” section of the Small Group Forum Major Post as a direct response to the Small Group Forum Major Post Paper, they should not be attached as a .docx or .pdf
 - Grading will be based on the thoughtfulness of the posts and the academic rigor put into the responses, integration of sources (with citations) from course books, lectures, other credible external sources, and of course, Scripture are a part of the grading criteria

Final Response Post: once the feedback has been given, the same student who posted the initial Small Group Forum Major Post Paper will provide one final post in which they respond to the feedback received from the other members of the group. This post will briefly indicate in what ways his or her thinking has been enriched or challenged as a result of the feedback received

- This final response should be 150-200 words (less than one page)
- The final response should be a “Reply” (not an attached document) to the Feedback responses from classmates
- Grading is also based on appropriate integration of academic sources in the Final Response Post
- This final response must be posted **by 11:59 pm on Sunday** of the given week

Note: since this is a group forum, late responses will not be considered in relation to grading.

Grading Rubrics Small Group Forum Major Post Paper and Final Response Post and Student Feedback to the Small Group Major Form Paper are posted on classes.tyndale.ca.

Normally, students will receive feedback and grading for their week’s posting work on the Monday following the week.

Please note that while the bulk of your grade is based on the Small Group Forum Major Post Paper/Feedback, all forum questions are required to be responded to. If the minor posts are not completed, they will be factored into your posting grade as a “0.”

2. Understanding Yourself as Leader Paper. Length: 5-7 Pages. Value: 20% of final grade.

Due: June 30, 2025

The reflective leadership essay is an autobiographical paper that focuses on the first discipline covered in *Practicing Greatness* (self-awareness) and one other discipline (of your choice) covered in McNeal's book. The reflection on self-awareness should include your past awareness of yourself and how this influenced your mission and ministry; the paper should then include new understandings of self from *Practicing Greatness*, course lectures, and other course books, and how the new self-awareness will shape your future mission and ministry. For the second discipline reflect on how you have practiced this discipline in the past; the paper should then include new insights and understandings gained from the course lectures and books how this new learning will be integrated into your future mission and ministry. This paper is autobiographical and as such "I" is permitted and encouraged. While not intended to be highly academic sources, including McNeal and course material, should be cited.

Additionally, please review the document: "Understanding Yourself as Leader" Paper and under the Administration section and its grading rubric on classes.tyndale.ca.

3. Action Learning Project Team Presentation (20% of final grade, 15-18 minutes). Due: July 20, 2025

Students will be arbitrarily assigned groups (Action Learning Project Teams; ALP) of 3-4 (these are the same as your Small Groups). The instructor will facilitate ALP online team discussion groups in the "ALP Group Forums" section of the website to enable the students to complete this assignment. The ALP Team will select a specific leadership challenge or opportunity that is drawn from the actual (not theoretical!) experience or context of one of the team members. The project will be of the team's choosing but must provide each team member an opportunity to develop their own leadership capacity. Teams will provide the instructor with a YouTube link to a 15 - 18-minute presentation of their project which will be uploaded to Moodle by the instructor. Group size and presentation timeframe may vary depending on the size of the class.

Basis of Grade: Quality of teamwork as evidenced throughout the group online interaction, quality, and creativity of team presentation, and quality of integrating and applying the class books/material presented during the course.

Additionally, please review the grading rubric and the PowerPoint: "Action Learning Project Review" in the ALP Section of classes.tyndale.ca.

4. Fundamental Principles of Christian Leadership. Grade Value: 30%. Due: August 4, 2025.

Each student will be expected to prepare a missional, operational, and biblically based set of leadership principles and explain how they will influence their practice of leadership. Each principle should be supported by Scripture, course textbook (s), other applicable reading, and

where applicable, course material (lectures/handouts); course material should be cited, i.e., (Mix, Lead 0510, Unit Two, Empowering Leadership). Each principle should be applied in the mission, ministry, or marketplace context that the student is or anticipates serving in (please clearly state this context in your paper introduction). Ideally, these principles should be applicable in any context that the student serves/leads in and as such could guide them throughout their future ministry. What is NOT being looked for in this paper are practices that good Christians should follow, such as prayer, integrity, Bible reading etc. While these practices are essential for great Christian leaders, they are not the focus of this paper. This paper should meet graduate-level academic research standards of the institution in its approach, quality, length, and style. It is expected that a minimum of ten resources in addition to the text of Scripture and the course material be used to develop the guiding principles.

Basis of Grade: The integration of Scripture, class material, course books, and other resources into leadership principles that are applied in concrete ways to the present or future context of service.

The course instructor will provide a detailed paper on the course website outlining the exact expectations of this paper.

Additionally, please review the grading rubric and the document: “Exact Expectation for the Leadership Principles Paper” under the Administration section on classes.tyndale.ca.

Penalty for late submission:

For every **week** late, the grade will be reduced by 5 %, a half a letter grade (i.e. one week late: 82 % A- becomes 77 % B+; two weeks late, 82 % becomes 72 % B-, etc.). Please note that the deduction is accumulated **weekly**, not daily, and so a student will receive the same penalty whether the assignment is one or six days late.

Extensions will be considered only in cases such as a death in the family, the hospitalization of yourself or a member of your immediate family, or an illness for which you require treatment by a physician. Reference to heavy workload, other assignments, professional or ministry obligations, or holidays do not constitute legitimate grounds for an extension.

Requests for extensions must be submitted in writing to the instructor explaining the reason why the extension is needed. Such requests need to be submitted at least 72 hours prior to the due date.

D. SUMMARY OF ASSIGNMENTS AND GRADING

Evaluation is based upon the completion of the following assignments:

Forum Posting Work	Throughout	30%
Understanding Yourself as Leader Paper	March 17	20 %
Action Learning Project Presentation	April 6	20%
Fundamental Principles of Leadership Paper	April 20	30 %
Total Grade		100 %

IV. COURSE SCHEDULE, CONTENT AND REQUIRED READINGS

UNIT ONE: COURSE INTRODUCTION (MAY 5-11)

Beyond meeting each other the introduction will give an overview of the course including expectations for involvement and what the instructor will be looking for in the assignments that are to be submitted.

Work to be completed before this unit

Read and reflect on

- Psalm 78:72
- Matthew 20:20-28
- Matthew 25:14-30
- Course Book: *Practicing Greatness*, Forward – Introduction (up to page 8)

UNIT TWO: LEADERSHIP FOUNDATIONS (MAY 12-18)

This unit will explore the biblical, theological, and current understandings of leadership.

Work to be completed before this unit

- **Read and reflect from the lens of leadership on the following Scriptures/Theology**
 - Matthew 3:13-4:11
 - Psalm 78:70-72
 - Matthew 20:20-28
 - 1 Samuel 9-17 (scan these chapters, giving attention to the contrast between David and Saul)
 - Daniel (not expected to read the whole book but scan it for leadership insights)
 - Esther (not expected to read the whole book but scan it for leadership insights)
 - The Trinity: How does (or should) the model of leadership with the persons of the Trinity influence our leadership models today?
 - Course Book: *Leadership on the Line*, Introduction – Chapter Three (up to page 74)
 - Course Book: *Pursuing God's Will Together*, Introduction (up to page 16)
 - Optional Course Book: *In the Name of Jesus*, (Nouwen), the whole book

UNIT THREE: BECOMING AN EMPOWERING LEADER (MAY 19-25)

This unit will explore a leadership model of empowerment.

Work to be completed before this unit

- **Read and reflect from the lens of empowering leadership on the following Scriptures/Readings**
 - Exodus 18
 - John 3:22-36
 - John 15:1-17
 - Galatians 2:20
 - Ephesians 4:11-15
 - Colossians 3:3
 - 2 Timothy 2:1-2
 - Course Book: *Leadership on the Line*, Chapter Six (pages 123-139)
 - Course Book: *The Advantage*, Introduction to Chapter Two (pages i-18)

UNIT FOUR: GROWING IN SELF-AWARENESS THROUGH DISCOVERING YOUR SPIRITUAL GIFTS (MAY 26-JUNE 1)

This unit will enable you to grow in your self-awareness by discovering your spiritual gifts and equipping you to help others do the same.

Work to be completed before this unit

- **Read and reflect from the lens of self-awareness and spiritual gifts**
 - Exodus 31:1-11
 - Romans 12
 - 1 Corinthians 12-14
 - 2 Timothy 1:3-6
 - 1 Peter 4:7-11
 - Course Book: *Practicing Greatness*, Chapter Three (pages 61-80) and Chapter Six (pages 121-142)
 - Course Book: *The Advantage*, Discipline One: Build a Cohesive Team (pages 18-72)
- Complete your [Spiritual Gift assessment test](#) and review the definitions of all the gifts, reflect on how this may shape your leadership (link in Moodle)
- Using the definitions provided in the above assignment have three people who know you well identify what they think your spiritual gifts are and why

UNIT FIVE: GROWING IN SELF-AWARENESS THROUGH UNDERSTANDING YOUR PERSONALITY TYPE INDICATOR (JUNE 2-8)

This unit will help you grow in your awareness of self and others by learning about your MBTI type.

Work to be completed before this unit

- **Read and reflect from the lens of self-awareness and spiritual gifts**
 - Psalm 139
 - Course Book: *Practicing Greatness*, Chapter One (pages 9-34)
- Complete your [Personality Type Assessment](#) (The Link is in Moodle) then read and reflect on the report

READING WEEK: (JUNE 9-15)

UNIT SIX: GROWING IN SELF-AWARENESS THROUGH INCREASED EMOTIONAL INTELLIGENCE (EQ) (FEBRUARY 24-MARCH 2)

This unit will empower you to grow in your emotional intelligence.

Work to be completed before this unit

- **Read and reflect from the lens of emotional intelligence on the following Scripture**
 - Genesis 4:1-12 (pay attention to verse 7)
 - Ephesians 4:17-32 (pay attention to verses 26-27)
 - James 1 (pay attention to verse 19)
 - Course Book: *Practicing Greatness*, Chapter Two (pages 35-60) and Chapter Seven (pages 143-160)
 - Course Book: *Leadership on the Line*, Chapter Four (pages 75-100) and Chapters Eight and Nine (pages 163-206)
- Complete your [Emotional Intelligence assessment test](#) (The Link is in Moodle) then read and reflect on the report.

UNIT SEVEN: GROWING IN SELF-AWARENESS THOUGH DISCERNING YOUR LIFE MISSION (JUNE 16-22)

This unit will enable you to gain greater clarity on God's calling on your life.

Work to be completed before this unit

- **Read and reflect from the lens of your life mission and values on the following Scripture**
 - Psalm 139:16
 - Luke 4:14-30
 - Romans 15:14-22
 - Ephesians 2:1-10
 - Course Book: *Practicing Greatness*, Chapter Four (pages 81-98)
- Complete, “Developing My Personal Vision Worksheet” (On Moodle)

UNIT EIGHT: GROWING IN YOUR LEADERSHIP CAPACITY THROUGH UNDERSTANDING AND APPLYING THE THINKING AND PROCESS OF “APPRECIATIVE INQUIRY” (AI) (JUNE 23-29)

This Unit will mark a transition to "Skill of Hand." We will be exploring the paradigm and practices of Appreciative Inquiry.

Work to be completed before this unit

- **Read and reflect from the lens of facilitating change in a positive manner**
 - Ephesians 4:29-32
 - Philippians 4:8-9
 - Course Book: *Appreciative Inquiry: A Positive Revolution in Change* (whole book)

UNIT NINE: GROWING IN YOUR LEADERSHIP CAPACITY THROUGH LAYING THE FOUNDATION FOR FACILITATING ORGANIZATIONAL CHANGE THROUGH COMMUNAL DISCERNMENT (JUNE 30-JULY 6)

This unit will lay the foundation for communal discernment.

Work to be completed before this unit

- **Read and reflect from the lens of discerning God’s mission the following Scriptures and Course Books**
 - Genesis 1:27-31
 - Genesis 12:1-3
 - Matthew 28:16-20
 - Romans 12:1-2
 - Colossians 1:15-23
 - Revelation 22
 - Course Book: *Pursuing God’s Will Together*. (Part One: Chapters One to Eight; Pages 19-168)
 - Course Book: *Leadership on the Line*, Chapter Seven (pages 141-162)
 - Reflect from the lens of organizational transformation on the following Theological themes

- The Mission of God
- The Reign (Kingdom) of God

UNIT TEN: GROWING IN YOUR LEADERSHIP CAPACITY BY FACILITATING ORGANIZATIONAL CHANGE IN DISCONTINUOUS TIMES BY DISCERNING THE MISSION OF GOD (JULY 7-13)

This unit will simulate a communal discernment experience that you can replicate in your context.

Work to be completed before this unit

- **Read and reflect from the lens of discerning God’s mission the following Scriptures and Course Books**
 - Acts 15:1-35
 - James 1:1-18
 - Course Book: *Pursuing God’s Will Together*. (Part Two: Chapters Nine to End; Pages 169-End)
 - Course Book: *Leadership on the Line*, Chapters Ten and Eleven (pages 207-236)
 - Course Book: Read and reflect on: *Practicing Greatness*, Chapter Five (pages 99-120)

UNIT ELEVEN: GROWING IN YOUR LEADERSHIP CAPACITY BY PLANNING AND IMPLEMENTING COMMUNALLY DISCERNED PLANS (JULY 14-20)

This unit will provide you with the skills to move beyond the discernment of God's mission to how you can actively participate with God in that discerned mission.

Work to be completed before this unit

- **Read and reflect from the lens of participating in God’s mission the following Scriptures and Course Books**
 - Proverbs 24:27
 - Habakkuk 2:2
 - Luke 13:6-9
 - Luke 14:25-35
 - James 4:13-17
 - Course Book: *The Advantage*, Discipline Two to End (pages 72-end)
 - Course Book: *Practicing Greatness: Chapter Five, The Discipline of Decision Making* (Pages 99-120)

UNIT TWELVE: GROWING IN YOUR LEADERSHIP CAPACITY BY INTEGRATING LEARNING IN A TEAM SETTING AND PRESENTING THE WORK OF YOUR ACTION LEARNING PROJECT (JULY 21-27)

This unit will begin with a very short circle back to our theme of "integrity of heart," by reviewing the biblical qualifications for those entrusted with spiritual leadership. The remainder of the unit will be made up of the online presentations from your Action Learning Projects.

Work to be completed before this unit

- **Read and reflect from the lens of the character of a godly leader, the following Scriptures and course book. Also, read the materials from the lens of participating with God in his mission.**
 - 1 Timothy 3:1-12
 - Titus 1:5-9
 - 1 Peter 5:1-11
 - James 1:22-25
 - Course Book: *Practicing Greatness*, Conclusion (pages 161-162)

V. SELECTED BIBLIOGRAPHY

[Tyndale Library](#) supports this course with [e-journals, e-books](#), and the [mail delivery of books](#) and circulating materials. See the [Library FAQ page](#).

Allender, Dan B. *Leading with A Limp: Turning Your Struggles into Strengths*. Colorado Springs, CO: WaterBrook Press, 2006.

Anderson, Leith. *Leadership that Works*. Minneapolis: Bethany House, 1999.

_____, Jack Hayford and Ben Patterson. *Who's In Charge: Standing Up to Leadership Pressures*. Sisters, OR: Multnomah, 1993.

Barna, George. *A Fish Out of Water: 9 Strategies to Maximize Your God-Given Leadership Potential*. Nashville, TN: Integrity Publishers, 2002.

_____. *The Habits of Highly Effective Churches*. Ventura, CA: Regal, 1999.

_____, ed. *Leaders on Leadership*. Ventura, CA: Regal, 1997.

Barton, Ruth Haley. *Pursuing God's Will Together*. Downers Grove, IL: InterVarsity Press, 2012.

Blanchard, Ken and Don Shula. *Everyone's a Coach*. Grand Rapids, MI: Zondervan, 1995.

Brake, Terence. *Managing Globally*. London: DK, 2002.

Briscoe, Stuart, Knute Larson and Larry Osborne. *Measuring Up: The Need to Succeed and the Fear of Failure*. Sisters, OR: Multnomah, 1993.

Carver, John. *Boards That Make a Difference*. San Francisco: Jossey-Bass, 1997.

Clapp, Rodney. *Border Crossings: Christian Trespasses on Popular Culture and Public Affairs*. Grand Rapids, MI: Brazos Press, 2000.

_____. *A Peculiar People*. Downers Grove, IL: InterVarsity Press, 1996.

Cloud, Henry. *Necessary Endings: The Employees, Businesses, and Relationships that All of Us Have to Give Up in Order to Move Forward*. New York: Harper Collins, 2011.

Collins, Jim. *Good to Great*. New York: Harper Collins, 2001.

DePree, Max. *Leadership Jazz*. New York: Dell, 1992.

_____. *Leading Without Power: Finding Hope in Serving Community*. San Francisco: Jossey-Bass, 1997.

Dickson, John. *Humilitas: A Lost Key to Life, Love and Leadership*. Grand Rapids, MI: Zondervan, 2009.

Drucker, Peter F. *Managing the Non-Profit Organization*. New York: Harper Collins, 1990.

Exley, Richard, Mark Galli, and John Ortberg. *Dangers, Toils and Snares: Resisting the Hidden Temptations of Ministry*. Sisters, OR: Multnomah, 1994.

George, Bill. *Authentic Leadership: Rediscovering the Secrets to Creating Lasting Value*. San Francisco: Jossey-Bass, 2003.

_____. *True North: Discover Your Authentic Leadership*. San Francisco: Jossey-Bass, 2007.

Gibbons, Dave. *The Monkey and the Fish: Liquid Leadership for a Third-Culture Church*. Grand Rapids, MI: Zondervan, 2009.

Gibbs, Eddie. *Leadership Next: Changing Leaders in a Changing Culture*. Downers Grove, IL: InterVarsity Press, 2005.

Goetz, David, ed. *Leadership Devotions: Cultivating a Leader's Heart*. Wheaton, IL: Tyndale House Publishers, 2001.

Guder, Darrell L. *Be My Witnesses: The Church's Mission, Message and Messengers*. Grand Rapids, MI: Eerdmans, 1985.

_____. *The Continuing Conversion of the Church*. Grand Rapids, MI: Eerdmans, 2000.

_____, et.al., *Missional Church*. Grand Rapids, MI: William B. Eerdmans Publishing Company, 1998.

Hamel, Gary. *Leading the Revolution: How to Thrive in Turbulent Times by Making Innovation a Way of Life*. New York: Plume, 2002.

Hauerwas, Stanley and William Willimon. *Resident Aliens*. Nashville, TN: Abingdon Press, 1989.

Heller, Robert. *Learning to Lead*. London: DK, 1999.

Hesselbein, Frances and Rob Johnston. *On Mission and Leadership*. San Francisco: Jossey-Bass, 2002.

Hiebert, Murray and Bruce Klatt. *The Encyclopedia of Leadership*. New York: McGraw-Hill, 2001.

Hybels, Bill. *Axiom: Powerful Leadership Proverbs*. Grand Rapids, MI: Zondervan, 2008.

Keel, Tim. *Intuitive Leadership: Embracing a Paradigm of Narrative, Metaphor & Chaos*. Grand Rapids, MI: Baker Books, 2007.

Kriegbaum, Richard. *Leadership Prayers*. Wheaton, IL: Tyndale House Publishers, 1998.

Lencioni, Patrick. *Getting Naked: A business fable about shedding the three fears that sabotage client loyalty*. San Francisco: Jossey-Bass, 2010.

Lipman-Blumen, Jean. *Connective Leadership*. Oxford University Press, 1996.

Long, Jimmy. *The Leadership Jump: Building partnerships between existing and emerging Christian Leaders*. Downers Grove, IL: Intervarsity, 2009.

Lowney, Chris. *Heroic Leadership*. Chicago: Loyola Press, 2003.

Malphurs, Aubrey. *Values Driven Leadership: Discovering and Developing Your Core Values for Ministry*. Grand Rapids, MI: Baker Books, 1996.

Maxwell, John C. *Thinking for a Change: 11 Ways Highly Successful People Approach Life and Work*. New York: Center Street, 2003.

McNeal, Reggie. *Missional Renaissance: Changing the Scorecard for the Church*. San Francisco: Jossey-Bass, 2009.

_____. *Practicing Greatness*. San Francisco: Jossey-Bass, 2006.

Nelson, Gary and Peter M. Dickens. *Leading in Disorienting Times: Navigating Church and Organizational Change*. Columbia, SC: TCP, 2015.

Pink, Daniel. *Drive: The Surprising Truth About What Motivates Us*. New York: Berkley Trade, 2011.

Posterski, Don, and Gary Nelson. *Future Faith Churches: Reconnecting with the Power of the Gospel for the 21st Century*. Winfield, BC: Wood Lake Books, 1997.

Quinn, Robert. *Building the Bridge as You Walk On It*. San Francisco: Jossey-Bass, 2004.

_____. *Deep Change: Discovering the Leader Within*. San Francisco: Jossey-Bass, 1996.

Rath, Tom. *Strengths Finder 2.0*. New York: Gallup Press, 2007.

_____., and Barry Conchie. *Strengths Based Leadership: Great Leaders, Teams, and Why People Follow*. New York: Gallup Press, 2008.

Slaughter, Michael. *Spiritual Entrepreneurs: 6 Principles for Risking Renewal*. Nashville, TN: Abingdon, 1995.

Terry, Robert W. *Authentic Leadership: Courage in Action*. San Francisco: Jossey-Bass, 1993.

Winseman, Albert L., Donald Clifton and Curt Liesveld. *Living Your Strengths - Catholic Edition: Discover Your God-Given Talents and Inspire Your Community*. New York: Gallup Press, 2008.

Woods, Jeff. *Congregational Megatrends*. New York: The Alban Institute, 1996.

Woods, John. *10 Minute Guide to Teams and Teamwork*. New York: Alpha Books, 1997.

Wuthnow, Robert. *After Heaven: Spirituality in America Since the 1950s*. Berkley: University of California Press, 1998.

VI. GENERAL REQUIREMENTS FOR ALL COURSES

A. EQUITY OF ACCESS

Students with permanent or temporary disabilities who need academic accommodations must [contact](#) the [Accessibility Services](#) at the [Centre for Academic Excellence](#) to [register](#) and discuss their specific needs. *New students* must self-identify and register with the Accessibility Office at the beginning of the semester or as early as possible to access appropriate services. *Current students* must renew their plans as early as possible to have active accommodations in place.

B. REQUIREMENTS FOR LIVESTREAM INTERACTION (FOR SYNCHRONOUS COURSE ONLY)

- Livestream attendance for the entire duration of the class at announced times
- Headphones (preferred), built-in microphone, and web-camera
- Well-lit and quiet room
- Stable high-speed internet connection, preferably using an Ethernet cable over Wi-Fi
- Full name displayed on Zoom and Microsoft Teams for attendance purposes*
- A commitment to having the camera on to foster community building*

**exceptions with permission from professor*

C. GUIDELINES FOR INTERACTIONS

Tyndale University prides itself in being a trans-denominational community. We anticipate our students to have varied viewpoints which will enrich the discussions in our learning community. Therefore, we ask our students to be charitable and respectful in their interactions with each other, and to remain focused on the topic of discussion, out of respect to others who have committed to being a part of this learning community. Please refer to “Guidelines for Interactions” on your course resource page at classes.tyndale.ca.

D. GUIDELINES FOR THE SUBMISSION OF WRITTEN WORK

Grading Rubric

Please consult the rubric provided for each assignment on your course resource page at classes.tyndale.ca.

Academic Integrity

Integrity in academic work is required of all our students. Academic dishonesty is any breach of this integrity and includes such practices as cheating (the use of unauthorized material on tests and examinations), submitting the same work for different classes without permission of the instructors; using false information (including false references to secondary sources) in an assignment; improper or unacknowledged collaboration with other students, and plagiarism (including improper use of artificial intelligence programs). Tyndale University takes seriously its responsibility to uphold academic integrity, and to penalize academic dishonesty. Please refer to the [Academic Integrity website](#) for further details.

For proper citation style, consult [Citation Guides](#) for different styles. Students are encouraged to consult [Writing Services](#).

Students should also consult the current [Academic Calendar](#) for academic policies on Academic Honesty, Gender Inclusive Language in Written Assignments, Late Papers and Extensions, Return of Assignments, and Grading System.

Turnitin Text-Matching Software

Tyndale has a subscription to Turnitin, a text-matching software that ensures the originality of academic writing and verifies the proper citation of all sources. The instructor for this course will use Turnitin for assignments submitted through your course resource page at classes.tyndale.ca. Upon submission, you will receive a summary that includes your submitted files along with a similarity report generated by Turnitin. Please be aware that Turnitin can also detect AI-generated content from tools like Grammarly, so students should be mindful of when using such software. It's advisable to confirm with your instructor before using any AI tools into your assignments. Below are some useful resources:

- [Student](#) Guides for Turnitin via classes.tyndale.ca course resource page
- Interpreting Similarity ([Guide](#), [Video](#), [Spectrum](#))

Research Ethics

All course-based assignments involving human participants requires ethical review and may require approval by the [Tyndale Research Ethics Board \(REB\)](#). Check with the Seminary Dean's Office (aau@tyndale.ca) before proceeding.

Late Papers and Extensions Policy

All papers and course assignments must be submitted by the due dates indicated in the course syllabus. Unless the instructor already has a policy on grading late papers in the course syllabus, grades for papers submitted late without an approved extension will be lowered at the rate of two-thirds of a grade per week or part thereof (e.g., from "A+" to "A-," from "B" to "C+").

Please note that some programs, such as cohort-based or intensive courses, may follow a different policy due to the nature of the program.

Faculty may not grant an extension beyond the last day of exams for the semester. Requests for extensions beyond this date must be addressed in writing to the Registrar by filling out the [Extension Request Form](#). The application will be considered only in cases such as a death in the family, medical emergency, hospitalization of oneself or immediate family member or prolonged illness requiring treatment by a physician. Factors such as assignments for other courses, holidays, and technology-related difficulties are insufficient grounds for requesting an extension.

A temporary grade of incomplete (“I”) may be granted by the Registrar. Once an extension is granted, it is the student’s responsibility to contact the instructor and make satisfactory arrangements to complete the outstanding work. A grade of “F” will be recorded for students who do not complete the outstanding work by the deadline.

E. COURSE EVALUATION

Tyndale Seminary values quality in the courses it offers its students. End-of-course evaluations provide valuable student feedback and are one of the ways that Tyndale Seminary works towards maintaining and improving the quality of courses and the student’s learning experience. Student involvement in this process is critical to enhance the general quality of teaching and learning.

Before the end of the course, students will receive a MyTyndale email with a link to the online course evaluation. The link can also be found in the left column on the course page. The evaluation period is 2 weeks; after the evaluation period has ended, it cannot be reopened.

Course Evaluation results will not be disclosed to the instructor before final grades in the course have been submitted and processed. Student names will be kept confidential, and the instructor will only see the aggregated results of the class.

F. LIBRARY RESOURCES

[Tyndale Library](#) supports this course with [e-journals, e-books](#), and the [mail delivery of books](#) and circulating materials. See the [Library FAQ page](#).

G. GRADING SYSTEM & SCALE

For each course’s grading rubric, please refer to your course syllabus or [classes.tyndale.ca](#). For general grading guidelines, refer to Seminary [Grading System & Scale](#).

